

Q2 2021

(III TIMMOTO OXOOPE POTOOTRAGOOS, TIOGGOOSTIE, OTIGIO GITA POT OTIGIO GATE	, <u> </u>	2020			2021		
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2
Revenues							
Total Revenues	\$651.4	\$632.4	\$652.2	\$723.5	\$2,659.5	\$780.8	\$881.4
Year-Over-Year Growth Rate	24.9%	14.6%	10.9%	14.3%	15.9%	19.9%	39.4%
Sequential Quarter Growth Rate	2.9%	(2.9%)	3.1 %	10.9%	n/a	7.9%	12.9%
Year-Over-Year Growth Rate in Constant Currency (2)	26.0%	15.5%	10.0%	13.7%	16.0%	17.8%	35.9%
Sequential Quarter Growth Rate in Constant Currency (2)	3.7%	(2.7%)	1.9 %	10.3%	n/a	7.7%	12.3%
Geographies							
North America	\$389.8	\$381.9	\$390.0	\$433.4	\$1,595.1	\$470.3	\$527.4
As % of Total Revenues	59.9%	60.4%	59.8%	59.9%	60.0%	60.2%	59.8%
Year-Over-Year Growth Rate	23.1%	14.1%	8.8%	14.0%	14.8%	20.6%	38.1%
Europe	\$223.1	\$211.1	\$214.5	\$231.2	\$879.9	\$259.4	\$291.3
As % of Total Revenues	34.2%	33.4%	32.9%	32.0%	33.1%	33.2%	33.0%
Year-Over-Year Growth Rate	28.6%	19.0%	13.3%	11.8%	17.8%	16.3%	38.0%
CIS	\$24.9	\$22.1	\$30.0	\$37.7	\$114.7	\$30.1	\$37.7
As % of Total Revenues	3.8%	3.5%	4.6%	5.2%	4.3%	3.9%	4.4%
Year-Over-Year Growth Rate	36.8 %	(12.0%)	13.4 %	22.9%	14.2%	21.2 %	70.8 %
APAC	\$13.6	\$17.3	\$17.7	\$21.2	\$69.8	\$21.0	\$25.0
As % of Total Revenues	2.1%	2.7%	2.7%	2.9%	2.6%	2.7%	2.8%
Year-Over-Year Growth Rate	4.7%	20.5%	27.4%	39.4%	23.7%	53.9%	44.4%
Verticals							
Financial Services	\$131.7	\$128.0	\$136.7	\$158.9	\$555.3	\$168.9	\$193.9
As % of Total Revenues	20.2%	20.2%	20.9%	22.0%	20.9%	21.6%	22.0%
Year-Over-Year Growth Rate	16.2%	6.3%	4.9%	16.1%	10.9%	28.3%	51.5%
Travel & Consumer	\$119.5	\$107.3	\$110.2	\$121.8	\$458.8	\$139.0	\$171.5
As % of Total Revenues	18.4%	17.0%	16.9%	16.8%	17.2%	17.8%	19.5%
Year-Over-Year Growth Rate	14.6%	0.1%	(2.0%)	5.4%	4.4%	16.3%	59.9%
Software & Hi-Tech	\$121.9	\$119.5	\$118.8	\$136.6	\$496.8	\$147.1	\$159.2
As % of Total Revenues	18.7%	18.9%	18.2%	18.9%	18.7%	18.8%	18.0%
Year-Over-Year Growth Rate	21.9%	13.2%	9.7%	14.3%	14.6%	20.7%	33.2%
Business Information & Media	\$138.7	\$140.2	\$140.0	\$141.7	\$560.7	\$147.7	\$157.9
As % of Total Revenues	21.3%	22.2%	21.5%	19.6%	21.1%	19.0%	17.9%
Year-Over-Year Growth Rate	46.0%	42.9%	32.3%	16.2%	33.2%	6.5%	12.5%
Life Sciences & Healthcare	\$69.2	\$68.9	\$74.2	\$84.0	\$296.3	\$91.1	\$91.7
As % of Total Revenues	10.6%	10.9%	11.4%	11.6%	11.1%	11.7%	10.4%
Year-Over-Year Growth Rate	26.4%	16.4%	11.1%	24.0%	19.3%	31.6%	33.1%
Emerging Verticals	\$70.4	\$68.5	\$72.3	\$80.5	\$291.6	\$87.0	\$107.2
As % of Total Revenues	10.8%	10.8%	11.1%	11.1%	11.0%	11.1%	12.2%
Year-Over-Year Growth Rate	30.3%	11.9%	12.2%	13.1%	16.3%	23.6%	56.4%



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	2020			2021			
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2
Customer Concentration, as % of Total Revenues							
Top 5 Customers	22.1%	23.2%	22.7%	20.1%	22.0%	20.2%	18.7%
Top 10 Customers	31.6%	32.5%	31.6%	29.8%	30.9%	28.7%	26.4%
Top 20 Customers	43.5%	44.3%	43.3%	41.8%	42.3%	40.7%	37.9%
Outside of Top 20 Customers	56.5%	55.7%	56.7%	58.2%	57.7%	59.3%	62.1%
Number of Accounts with Revenues:							
Over \$20 Million					28		
\$10 - \$20 Million					27		
\$5 - \$10 Million					43		
\$1 - \$5 Million					225		
\$0.5 - \$1 Million					107		
Contract Types							
Time-and-Material	\$561.2	\$554.9	\$559.1	\$615.9	\$2,291.1	\$665.0	\$752.5
As % of Total Revenues	86.2%	87.7%	85.7%	85.1%	86.2%	85.1%	85.4%
Fixed-Price	\$85.9	\$72.4	\$90.4	\$103.3	\$352.0	\$111.3	\$123.8
As % of Total Revenues	13.2%	11.5%	13.9%	14.3%	13.2%	14.3%	14.0%
Licensing	\$3.4	\$2.5	\$2.0	\$3.2	\$11.1	\$3.7	\$4.4
As % of Total Revenues	0.5%	0.4%	0.3%	0.4%	0.4%	0.5%	0.5%
Other Revenues	\$0.9	\$2.6	\$0.7	\$1.1	\$5.3	\$0.8	\$0.7
As % of Total Revenues	0.1%	0.4%	0.1%	0.2%	0.2%	0.1%	0.1%



Q2 2021

in minoris except percentages, neadcount, share and per share data/			2020			2021	
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2
Profitability							
GAAP							
Gross Margin	\$227.6	\$212.8	\$228.9	\$257.7	\$927.0	\$261.4	\$297
As % of Total Revenues	34.9%	33.7%	35.1%	35.6%	34.9%	33.5%	33.8
Selling, General and Administrative Expenses	\$125.1	\$114.2	\$116.5	\$128.9	\$484.8	\$136.4	\$151
As % of Total Revenues	19.2%	18.1%	17.9%	17.8%	18.2%	17.5%	17.2
Income from Operations	\$87.5	\$83.4	\$96.4	\$112.0	\$379.3	\$107.3	\$125
As % of Total Revenues	13.4%	13.2%	14.8%	15.5%	14.3%	13.7%	14.2
Net Income	\$85.6	\$66.6	\$89.4	\$85.5	\$327.2	\$109.0	\$114
As % of Total Revenues	13.1%	10.5%	13.7%	11.8%	12.3%	14.0%	13.0
Diluted Earnings Per Share	\$1.47	\$1.14	\$1.53	\$1.46	\$5.60	\$1.86	\$1.
Year-Over-Year Growth Rate	38.7%	11.8%	31.9%	13.2%	23.6%	26.5%	70.2
Effective Tax Rate	11.3%	12.4%	14.0%	16.2%	13.6%	5.1%	6.9
Weighted Average Diluted Shares Outstanding, thousands	58,143	58,246	58,616	58,774	58,446	58,778	59,0
Non-GAAP							
Gross Margin	\$231.5	\$221.8	\$239.7	\$266.7	\$959.7	\$272.6	\$308
As % of Total Revenues	35.5%	35.1%	36.8%	36.9%	36.1%	34.9%	35.0
Selling, General and Administrative Expenses	\$114.4	\$101.4	\$103.6	\$117.2	\$436.5	\$121.0	\$137
As % of Total Revenues	17.6%	16.0%	15.9%	16.2%	16.4%	15.5%	15.6
Income from Operations	\$105.3	\$108.2	\$123.3	\$135.9	\$472.7	\$136.9	\$155
As % of Total Revenues	16.2%	17.1%	18.9%	18.8%	17.8%	17.5%	17.6
Net Income	\$82.9	\$85.0	\$96.7	\$106.0	\$370.6	\$106.2	\$123
As % of Total Revenues	12.7%	13.4%	14.8%	14.7%	13.9%	13.6%	13.7
Diluted Earnings Per Share	\$1.43	\$1.46	\$1.65	\$1.81	\$6.34	\$1.81	\$2.
Year-Over-Year Growth Rate	14.4%	14.1%	18.7%	19.9%	17.0%	26.6%	40.4
Effective Tax Rate	22.8%	22.3%	22.6%	22.6%	22.6%	22.7%	22.9
Weighted Average Diluted Shares Outstanding, thousands	58,143	58,246	58,616	58,774	58,446	58,778	59,0



Q2 2021

(in millions except percentages, headcount, share and per share data	)	2020				2021		
		Q1	Q2	Q3	Q4	Full Year	Q1	1 Q2
Balance Chest		QI	QZ	Ųs	Q4	ruii reai	QI	ŲŽ
Balance Sheet								
Cash and Cash Equivalents		\$916.3	\$993.7	\$1,161.1	\$1,322.1	\$1,322.1	\$1,372.8	\$1,283.2
Trade Receivables and Contract Assets, net		\$542.7	\$506.9	\$493.2	\$501.1	\$501.1	\$585.0	\$682.2
Days Sales Outstanding <sup>(3)</sup>		76	73	70	64	64	67	70
Working Capital		\$1,118.4	\$1,232.8	\$1,337.4	\$1,446.8	\$1,446.8	\$1,541.0	\$1,515.1
Cash Flows								
Cash Flows from Operating Activities		\$63.3	\$146.2	\$175.6	\$159.3	\$544.4	\$12.8	\$68.8
Cash Flows from Investing Activities		(\$59.5)	(\$74.1)	(\$15.7)	(\$17.9)	(\$167.2)	\$48.5	(\$145.9)
Cash Flows from Financing Activities		(\$2.0)	(\$4.6)	\$5.6	\$0.2	(\$0.8)	\$1.3	(\$20.3)
Effect of Exchange Rates on Cash		(\$22.0)	\$10.0	\$1.9	\$19.5	\$9.4	(\$11.9)	\$8.1
Net Cash Flows		(\$20.3)	\$77.5	\$167.3	\$161.3	\$385.8	\$50.8	(\$89.2)
CapEx (included in Cash Flows from Investing Activities)		(\$29.1)	(\$11.4)	(\$9.8)	(\$18.5)	(\$68.8)	(\$11.2)	(\$22.6)
Free Cash Flows <sup>(4)</sup>		\$34.2	\$134.7	\$165.8	\$140.9	\$475.6	\$1.6	\$46.2
Adjusted Net Income Conversion <sup>(5)</sup>		41.2%	158.5%	171.5%	132.8%	128.3%	1.5%	38.2%
Currencies								
Revenues by Currency, as % of Total Revenues								
U.S. Dollar - USD		69.4%	69.6%	67.3%	67.0%	68.3%	66.5%	65.6%
Euro - EUR		12.4%	12.0%	12.4%	12.5%	12.3%	12.1%	12.3%
British Pound - GBP		6.0%	5.7%	5.8%	5.7%	5.8%	6.7%	7.7%
Russian Ruble - RUB		3.1%	2.8%	4.1%	4.7%	3.7%	3.4%	3.9%
Swiss Franc - CHF		3.4%	3.4%	3.6%	4.0%	3.6%	4.6%	3.7%
Canadian Dollar - CAD		2.3%	2.2%	2.3%	1.8%	2.1%	2.5%	2.6%
Other		3.4%	4.3%	4.5%	4.3%	4.2%	4.2%	4.2%
Expenses by Currency, as % of Total non-GAAP OPEX								
U.S. Dollar - USD		54.6%	60.2%	61.0%	58.9%	58.6%	52.8%	55.8%
Russian Ruble - RUB		10.5%	9.2%	8.7%	9.3%	9.5%	10.4%	8.8%
Polish Zloty - PLN		5.1%	4.8%	4.8%	4.9%	4.9%	5.8%	5.7%
Euro - EUR		4.2%	4.2%	3.9%	4.3%	4.1%	5.0%	4.7%
British Pound - GBP		4.5%	3.3%	3.6%	3.6%	3.8%	4.7%	4.4%
Swiss Franc - CHF		4.1%	3.9%	3.9%	4.3%	4.0%	4.9%	4.1%
Hungarian Forint - HUF		4.2%	3.6%	3.9%	3.7%	3.9%	4.0%	3.6%
Indian Rupee - INR		2.2%	2.4%	2.5%	2.7%	2.4%	2.8%	3.2%
Chinese Yuan Renminbi - CNY		1.7%	1.5%	1.5%	1.6%	1.6%	1.5%	1.5%
Mexican Peso - MXN		1.3%	1.1%	1.1%	1.4%	1.2%	1.5%	1.5%
Canadian Dollar - CAD		1.2%	0.9%	0.9%	0.9%	1.0%	1.3%	1.1%
Other		6.4%	4.9%	4.2%	4.4%	5.0%	5.3%	5.6%



Q2 2021

This Fact Sheet includes non-GAAP measures as discussed in Footnote #1. (in millions except percentages, headcount, share and per share data)

People
Total Professionals, End of Period
Year-Over-Year Net Change in Total Professionals
Delivery Professionals, End of Period
Year-Over-Year Net Change in Delivery Professionals
Utilization
Delivery Professionals by Location
Belarus
Ukraine
Russia
APAC
Central Europe
North America
Western Europe and Middle East

2020						
Q1	Q2	Q3	Q4	Full Year		
37,385	36,448	38,012	41,168	41,168		
19.0%	10.1%	7.2%	12.1%	12.1%		
33,111	32,298	33,778	36,737	36,737		
18.7%	9.7%	7.4%	12.8%	12.8%		
79.5%	83.9%	78.2%	77.9%	79.8%		
				9,638		
				9,115		
				6,348		
				3,567		
				3,522		
				3,060		
				1,487		

		2021						
r		Q1	Q2					
8		43,450	47,862					
%		16.2%	31.3%					
7		38,830	42,842					
%		17.3%	32.6%					
%		81.4%	80.2%					
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5	П							
8	П							
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### Footnotes:

(1) During EPAM Systems, Inc.'s earnings calls, in our earnings releases and investor decks, management supplements results reported in accordance with United States generally accepted accounting principles, referred to as GAAP, with non-GAAP measures. Management believes these measures help illustrate underlying trends in EPAM's business and uses the measures to establish budgets and operational goals, communicate internally and externally, for managing EPAM's business and evaluating its performance. Management also believes these measures help investors compare EPAM's operating performance with its results in prior periods. EPAM anticipates that it will continue to report both GAAP and certain non-GAAP financial measures in its financial results, including non-GAAP results that exclude stock-based compensation expenses, acquisition-related costs including amortization of intangible assets, impairment of assets, certain other one-time charges and benefits, changes in fair value of contingent consideration, foreign exchange gains and losses, excess tax benefits related to stock-based compensation, and the related effect on income taxes of the pre-tax adjustments. Management also compares operating results on a basis of "constant currency," which is also a non-GAAP financial measure. This measure excludes the effect of foreign currency exchange rate fluctuations by translating the current period revenues and expenses into U.S. dollars at the weighted average exchange rates of the prior period of comparison. Because EPAM's reported non-GAAP financial measures are not calculated in accordance with GAAP, these measures are not comparable to GAAP and may not be comparable to similarly described non-GAAP measures reported by other companies within EPAM's industry. Consequently, EPAM's non-GAAP financial measures should not be evaluated in isolation or supplant comparable GAAP measures, but rather, should be considered together with the information in EPAM's consolidated financial statements, which are prepared in acc

- (2) Constant currency revenues are calculated using weighted average exchange rates of the prior period of comparison.
- (3) Days Sales Outstanding is calculated by dividing the amount of Trade receivables and contract assets, net as of the end of the period by total revenues during the last three months in the period, and multiplying the result by the number of calendar days in the last three months in the period. We did not adjust the calculation herein for acquisitions as these did not have a significant distortive impact on Days Sales Outstanding in the respective periods of acquisition.
- (4) Free cash flows is calculated as cash flows from operating activities as presented in the statement of cash flows under GAAP, less capital expenditures.
- (5) Adjusted net income conversion is calculated by dividing free cash flows by non-GAAP net income.